# ADVANCING THE DIVERSITY OF YOUR BOARD

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# One Step Forward, Two Steps Back: Advancing the Diversity of Your Board

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# Non-profit Boards representation data\*

	2015	2017
Chief Executives (White)	89%	90%
Board Members (White)	80%	84%
Boards (All white)	25%	27%

\*Leading with Intent:

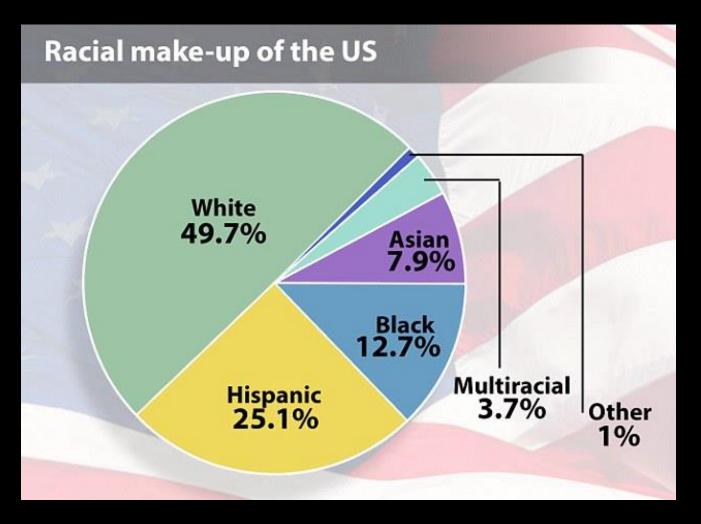
2017 National Index of Nonprofit Board Practices

# KEY STEPS ESTABLISH THE FRAMEWORK #1

Why diversity, inclusiveness and equity matter

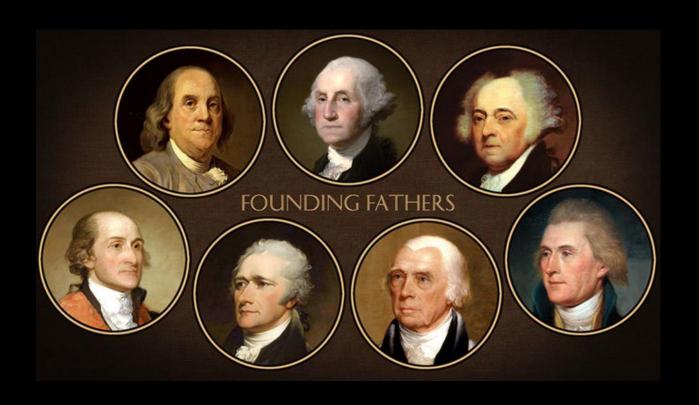
- Demographic shifts
- Sound business practice
  - Funding
  - Moral imperative

### Why? Demographic Shift



2044: US is Majority Minority

### What we used to look like



# What we look like now



### WHERE ARE YOU NOW? #2

What does your leadership look like? Demographic survey for board and staff

Race, ethnicity, gender identity, sexual orientation, age, disability, neighborhood

#### SHARED LEARNING #3

- Commitment from leadership is critical

- Share the burden

Define DEI EFINE DEI FOR YOUR ORGANIZATION
 Definitions of "equity" vary, but having one is important
 Diversity → Representation (Who's at the table)
 Inclusiveness → Interaction (Perspectives valued)
 Equity → Action to address historical disparities - eliminate
 barriers (Practices & Policies)

# ARTICULATE YOUR ORGANIZATION'S COMMITMENT TO DEI #4

Adopt a statement that the organization values diversity, equity and inclusion AND is committed to an inclusive and equitable workplace.

# WHERE DO I FIND THEM? #5

-What organizations currently work with or engage historically under resourced or underrepresented communities?

-Leadership or community groups

-Build authentic relationships



**African American Commission** 



**Commission on Aging** 



**Latino Commission** 



Commission for People with Disabilities



**American Indian Commission** 



Women's Commission



Asian American
Pacific Islander Commission



**Immigrant & Refugee Commission** 



**LGBTQ Commission** 

# -Evaluate your programming for potential connections

-Self-awareness
(know when to take a step back)

### **RESOURCES:**

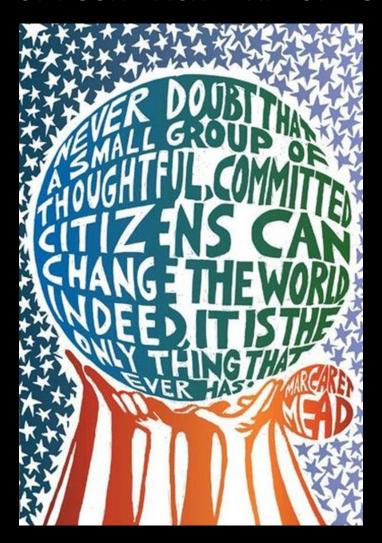
Leading with Intent: 2017 National Index of Nonprofit Board Practices

Beyond Political Correctness: Building a Diverse and Inclusive Board

**Accelerating Nonprofit Board Diversity** 

**Board Diversity Training: A Toolkit** 

Organizations that "lean in" to difficult conversations experience more meaningful shifts in culture EXPECT PUSH BACK - EXPECT DOUBT





### Results

- African American board participation on Cultural Service Grant (CSG) organizations increased from 4% to 8% to 16% in the past three grant cycles\*
- 69% of CSG organizations increased
   African American board participation
   for 2017/18\*

\*Annual CSG Demographic Survey

## Background

- Local Art Agency with 27 Cultural
   Service Grant Organizations.
- Hearings & Meetings were the main places for macro-discussion of diversity on boards.
- Surveyed in 2015, refined surveys in 2016.
- Identified that diversity was required for eligibility.
- Planned Multi-Prong approach with a lense of inclusion on ALL decisions

### Startup Action

- Assessing where we are
- Why is this important?
- What to tackle? (Race & Ethnicity)

### Assessing Where We Are.

- You absolutely must take stock!
- Format a demographic survey that can be used year after year.
- Use the US census, the ultimate baseline.

### Why is this important?

- You tell me.
- Does diversity improve our organization (our lives)?
- Are we legally required to represent the community?
- Is it fair to publicly fund arts and culture with money from all parts of our community, but only have direction from select demographics?

### What to tackle? (Race & Ethnicity)

- Once you have taken stock, look at gaps, by size.
- Immediately start discussing the extent of the import of diversity on your board. Adopt a Cultural Equity Statement?
- Look at all diversities. Never discount other diversities. Don't sacrifice one diverse member for another type of diversity.
   More on other diversities in tactics.

## Procedure

Arts & Culture is essential to our quality of life. Are we leaving anyone behind? Let's find out.

Exactly how can you ensure your board represents the multidimensional community?

Discuss in

**Governance/Nominating!** 

THE WORK. Engage staff.
Engage audience. Engage
community. Be intentional.
Determine then Increase
awareness.



Executive level conference.

Diversity on board only
topic. Executive Director &
Chair required attendance.
Board visits by request.

Discuss objections and difficulties. Look to data. Example: There are 300,000 African Americans in this city. Are we saying there aren't any African Americans who would want to and could support your organization?

#### Some Info & Guidance -

- 1. Diversity, Why now? Includes great links.
- 2. Three Sides of Diversity (Board, Audience, Staff)
- 3. What does Arts Management look like? Diverse?
- 4. <u>Diversity Tooklit Missippi Arts Commission (PDF)</u>
- 5. This Expose and Guide is the right on the money!

<u>Cultural Service Internships Pilot</u> (JAX)

**Cultural Service Continuum** (JAX)





