WHAT'S WORKING NOW

ENGAGING AUDIENCES IN 2021

SARA R. LEONARD, FOUNDER & PRINCIPAL

SARA LEONARD CONSULTING, LLC

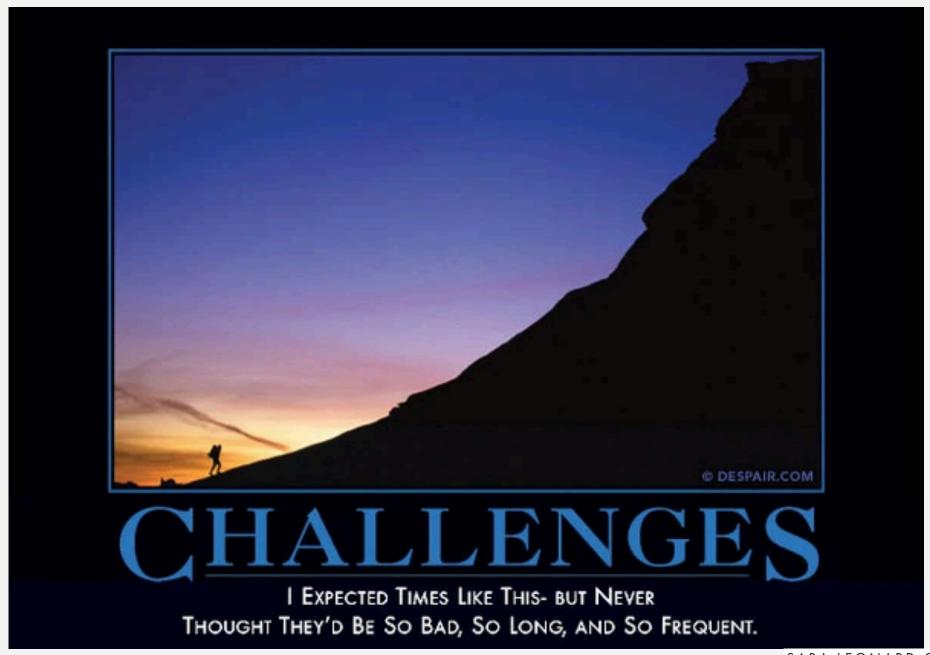
LINKEDIN: SARA-R-LEONARD | INSTAGRAM: @ARTSADMINNERD

WHAT'S WORKING?

• Step 1: Know your organization.

• Step 2: Know your audiences — current and prospective.

• Step 3: Find the places where your interests and values connect.



"CH...CH...CHANGES

TURN AND FACE THE STRANGE"
(WITH APOLOGIES TO DAVID BOWIE)



WHERE WE'VE BEEN

NEEDS, DESIRES, AND EXPECTATIONS

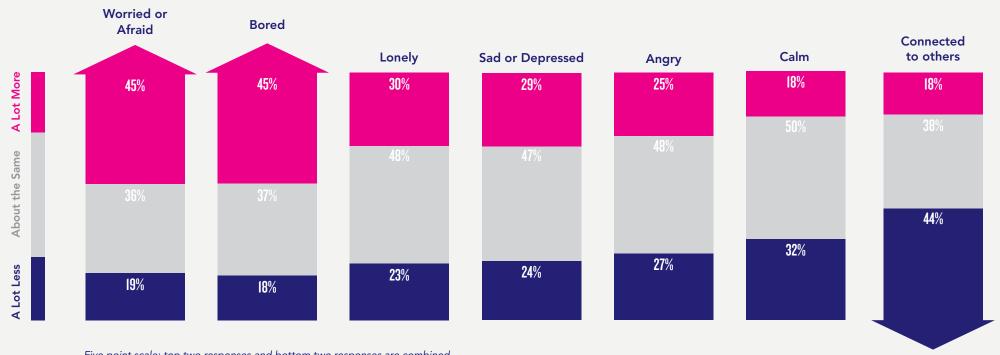
DATA FROM CULTURE TRACK VIA
LAPLACA COHEN AND
SLOVER LINETT AUDIENCE RESEARCH

The Emotional Toll



People are having different reactions to the current situation. Compared to before the pandemic began, how are you feeling these days? Please select one answer for each feeling.

Respondents report rising feelings of worry, boredom, and disconnection.



Five point scale: top two responses and bottom two responses are combined.

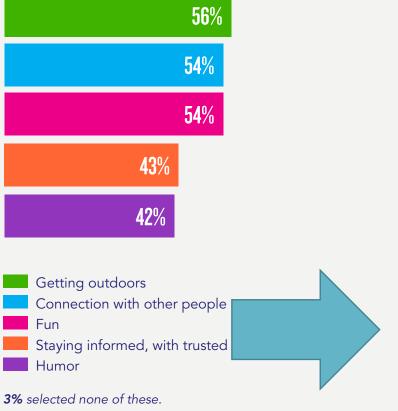
Arrows indicate where the percentage of respondents selecting "A Lot More" or "A Lot Less" exceeds "About the Same."

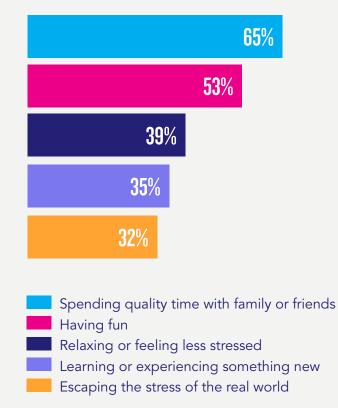
Missing Connections

What do you want more of in your life right now? Please check up to five.

Now that many of those cultural activities are shut down during the pandemic, what (if anything) do you miss most? Please check up to five.

After getting outside, respondents want more connection and fun in their lives—needs that align with what they miss most from cultural experiences.





5% selected none of these.

NEEDS, DESIRES, AND EXPECTATIONS

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A Meaningful Role to Play



How would you ideally want arts & culture organizations to help your community during this crisis? Please check any that apply.

Many respondents want cultural organizations to help their communities decompress and stay connected during the COVID-19 crisis.







A Meaningful Role to Play (continued)

Response patterns revealed four core community needs.



Connection & Processing

19 %	Stay connected
17 %	Educate children while schools are closed
34%	Bring people of different backgrounds together
29 %	Know what's going on, with trusted information
28%	Express ourselves creatively
27 %	Heal, grieve, and process our emotions



Practical Support

41%	Look ahead and plan for recovery
21%	Deal with financial and economic problems
18%	Meet our practical, everyday

challenges



Emotional Support

53%	Laugh	and	relax

hop



Escape

- **46%** Offer distraction and escape during the crisis
- 36% Think or talk about important things other than COVID-19

Response patterns were grouped into themes using factor analysis. Total exceeds 100% as respondents could check any that apply.

NEEDS, DESIRES, AND EXPECTATIONS

DATA FROM CULTURE TRACK VIA
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The Change Respondents Want to See

Q

In general, what kinds of changes would make arts and culture organizations better for you in the future? Please check all that apply.

Respondents indicate a variety of ways cultural organizations could change to be better in the future.
72% selected one or more of these changes.



Inclusivity and Community

24%	Supporting local artists,
	organizers, etc.

24% Friendlier to all kinds of peop	ole
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20%	Treat their employees fairly
	and equitably

19 % Engage more young peop	ole
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18%	More	focus	on	our	local	community	V

18% More diverse voices and faces

15 %	Working with other nonprofits
	in our community



Enjoyment

28%	More fun	

179

6 Less forma	6	Less	foi	rma
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14% More child-friendly



Reflection and Innovation

18%	Stories or content that
	connect to my life

16% More frequent new works or exhibits

28% selected "Nothing—I wouldn't change them at all."

WHEREWEARE

WILL MY AUDIENCE EVER COME BACK?

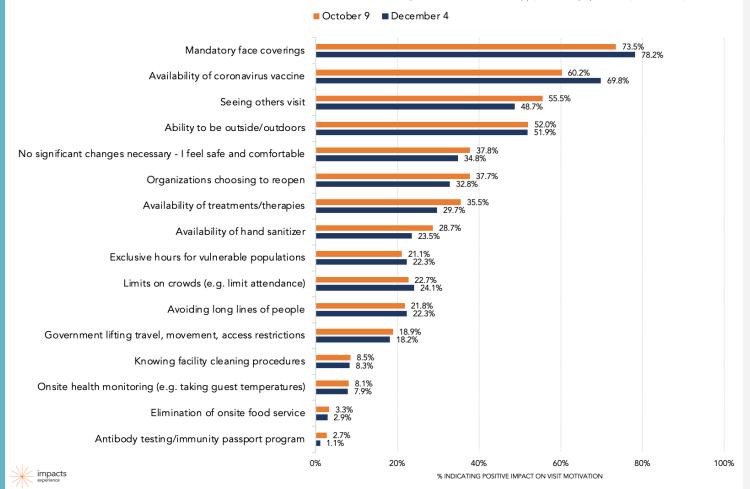


ALAS...

INTENT # BEHAVIOR

"What would make you feel safe and comfortable going to a museum, aquarium, theater, zoo, or concert again?"

Multiple choice, select all that apply, choices populated by lexical analysis, 2020



WHAT WILL MAKE PEOPLE FEEL SAFE?

Vaccines.

Masks.

Other people surviving.

Outdoors.

COVID HAS NOT HAPPENED IN A VACUUM



A FEW HIGHLIGHTS...

- "Desire for change in arts and culture organizations is ubiquitous among Americans but even stronger among BIPOC audiences (72% overall wanted at least one of the changes we defined vs 76-89% of BIPOC respondents).
 - Using the patterns of people's selections, the report identifies three chief areas of desired change that would make these organizations better in the future: (#1) more inclusive and community-centered, (#2) more casual and enjoyable, and (#3) providing relevant and innovative content reflective of their communities."

SOURCE: A BIPOC ANALYSIS OF CULTURE AND COMMUNITY IN A TIME OF CRISIS. LAPLACA COHEN AND SLOVER LINETT

A FEW HIGHLIGHTS...

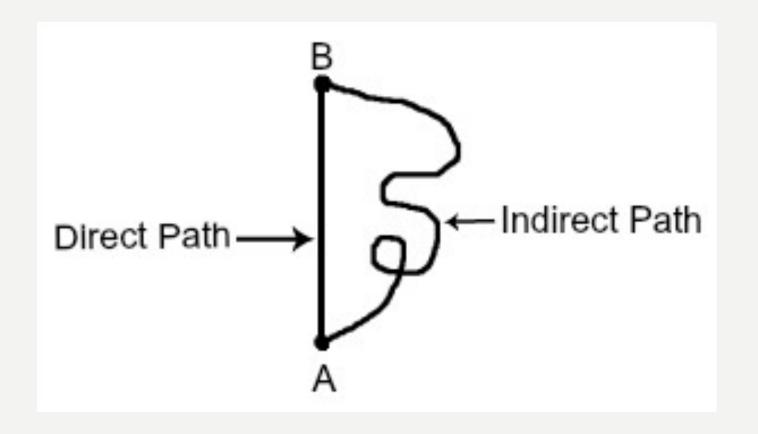
- "Most Americans miss the social element of cultural experiences, but Black/African Americans are more likely to miss how these activities helped them feel relaxed (48% vs 39% overall) while Native Americans miss celebrating their cultural heritage (37% vs 6% overall)."
- "A higher proportion of 'digital only' users of content offered by arts and culture organizations are Black/African American and Hispanic/Latinx than audiences who physically visited these organizations inperson in the past year.
 - Across genres of digital content, these experiences are serving an even wider, more diverse 'audience' than in-person culture may have in the past."

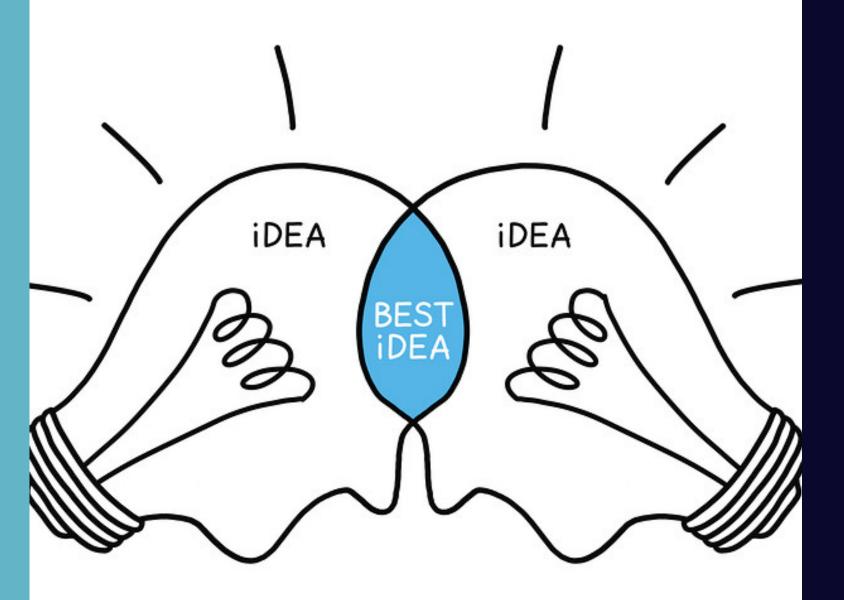
SOURCE: A BIPOC ANALYSIS OF CULTURE AND COMMUNITY IN A TIME OF CRISIS, LAPLACA COHEN AND SLOVER LINETT

WHERE WE'RE GOING



savvy strategy. real solutions.





COLLABORATION

Internal

External

before you need a

CAN WE PLAN?

YES! But it needs to be a little different...





TOP 5 BEST PRACTICES TO RELY ON

- A shift from transactional to relational thinking.
- Audiences are made up of *GASP* people!
- Live your "why"
- Make new friends, but keep the old
- Honor your capacity